

Dear Family and Friends,

Well 2021 was certainly an improvement over 2020. The vaccines made all the difference. By May we were able to get out and visit some of our favorite restaurants and gradually ease back out into the world. Who knew going to the grocery store to select our own produce would be such a luxury? Let's hope new variants don't set us back.



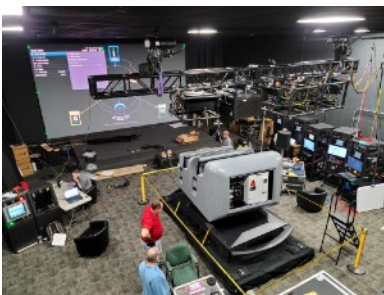
*So many cats!*



*Roadtripping*



*Ellis Island*



*Putting together a demo ride*

In June, Dani flew down for a short visit and she and Steve roadtripped their way to Chicago to deliver Steve's old Lexus to the girls. They enjoyed visiting a collection of caves and theme parks across Georgia, Tennessee, and Missouri.

In September, Steve, Linda, and Dani met up in Seattle for a fun family roadtrip around Washington and Oregon. Highlights included staying in a cabin at Mount Rainier and sipping wine overlooking vineyards in the Willamette Valley.

In mid October Steve helped Linda limp into her 65th year (gad!) in NYC with some amazing dinners and Broadway shows. It was comforting NYC has dictated that masks and full vaccination compliance are required to enter any theater or restaurant. As part of our NYC trip, we visited Ellis Island for the first time; to gain access, you sail past the Statue of Liberty. Approaching the Statue of Liberty from the water, as so many of our ancestors did, does ring a chord.

We spent part of the year taking care of some overdue home-improvement projects, including replacing the last of our carpeting with hardwood floors. We're in the process of converting to solar power, and are hoping a Tesla tile roof will offset 100% of our energy usage. We'll let you know how that goes in next year's letter.

Alcorn McBride had a great year, with everyone enjoying being back in the office. The city of Orlando even renamed our street after our flagship product, so we're now on Binloop Drive! We hosted a very successful technology lab (mini trade show) for 200 industry professionals in our facility. The highlight was a complete 3D motion simulator ride we created with industry partners including Christie and Oceaneering.

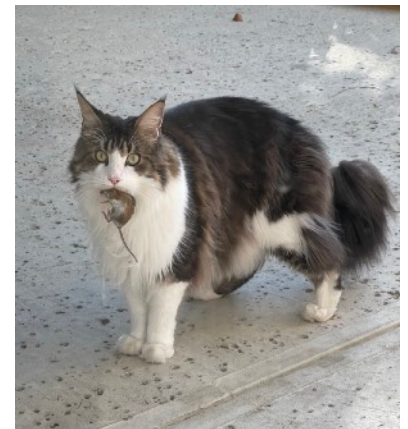
Steve has been doing wine seminars on Zoom with Alcorn McBride employees since 2020, and is enjoying having a whole company of wine enthusiasts! We'll have an in-person tasting of 24 old and rare wines, just before Christmas break.



*Mt. Rainier*



*Seattle*



*A present from Sylvester*

We're looking forward to spending Christmas in Chicago with Dani, Trish, and her parents and sister. It should be a real family-style Christmas!

Wishing you and yours a happy and prosperous 2022! Warmest regards,

Steve and Linda Alcorn